



EXECUTIVE PROGRAM IN LEADERSHIP: THE EFFECTIVE USE OF POWER

STANFORD GRADUATE SCHOOL OF BUSINESS

	<i>Sunday</i>	<i>Monday</i>	<i>Tuesday</i>	<i>Wednesday</i>	<i>Thursday</i>	<i>Friday</i>
8:00–9:20 am		Different Models of Leadership <i>David Bradford</i>	The Challenge of Change <i>Charles O'Reilly</i>	Building a High Performance Team <i>David Bradford</i>	Building Power and Influence: Personal Strategies <i>Jeffrey Pfeffer</i>	Developing 100-Day Plan <i>David Bradford</i>
9:20–9:40 am		Break & Group Photo	Break	Break	Break	Break
9:40–11:00 am		Shared Responsibility Leadership <i>David Bradford</i>	Culture as a Source of Competitive (Dis)Advantage <i>Charles O'Reilly</i>	The Power of Confrontation <i>David Bradford</i>	Overcoming Setbacks and Obstacles <i>Jeffrey Pfeffer</i>	Strengths and Barriers to Execution <i>David Bradford</i>
11:00–11:20 am		Break	Break	Break	Break	Break
11:20 am–12:40 pm	12:00 – 2:30 pm Registration and Check-In @ Schwab Residential Center	Leading Change: British Airways – Flying into a Storm <i>Hayagreeva Rao</i>	Leading Organizational Culture Change <i>Charles O'Reilly</i>	Dealing With Conflict <i>David Bradford</i>	Influencing Upwards <i>David Bradford</i>	11:20am – 12:00 pm Closing
12:40–2:00 pm		Lunch	Lunch	Lunch	Lunch	Boxed Lunch available at Schwab
2:00–3:20 pm	2:45pm – Meet in the Lobby; Schwab Residential Center	Leading Change: The Press Framework <i>Hayagreeva Rao</i>	2:00 – 5:00pm Implementing Strategic Change: The EIS Simulation <i>David Bradford</i>	Building a Feedback-Positive Organization CEO	Leadership and Culture CEO	<i>Schwab Check-Out by 2:00 pm</i>
3:20–5:45 pm	3:00 – 5:15 pm Opening Session: Leadership and Power <i>David Bradford</i>	Individual Study 4:00 pm <i>Optional Walking Campus Tour</i>	Individual Study	Individual Study	Individual Planning Time	
5:45–7:15 pm	5:45 pm Reception 6:15 pm Opening Dinner	5:45 pm Reception 6:15 pm Dinner	5:45 pm Reception 6:15 pm Dinner	5:45 pm Reception 6:15 pm Dinner	5:45 pm Reception 6:15 pm Closing dinner	
7:15–9:00 pm	7:00 – 8:00 pm Leadership Styles Questionnaire Results <i>David Bradford</i>	Study Groups	Study Groups	Study Groups	7:30 – 10:00 pm Evening Reception	