CORE CONCEPTS
BOARD OF DIRECTORS
A Guide To Understanding Concepts Of Corporate Governance

gsb.stanford.edu/cgri-research
LEARN
EXPLORE FUNDAMENTAL IDEAS
• Board of Directors: Duties and Liabilities
• Board of Directors: Selection, Compensation, and Removal
• Board of Directors: Structure and Consequences

DISCUSS
TAKE A TARGETED LOOK AT SPECIFIC ISSUES
• Seven Myths of Boards of Directors
• Chairman and CEO: The Controversy Over Board Leadership Structure

APPLY
APPLY RESEARCH FINDINGS THROUGH
Key Statistics
• Board Structure Data

Research Summaries
• Independent Chairman
• Independent and Outside Directors
• Diverse Boards

Survey Data
• 2015 Survey on Board of Directors of Nonprofit Organizations
• 2014 How Well Do Corporate Directors Know Senior Management?
• 2013 CEO Performance Evaluation Survey
• 2012 Social Media Survey
• 2011 Corporate Board of Directors Survey
SUPPLEMENTAL READINGS

SCOUNDRELS IN THE C-SUITE:
How Should the Board Respond When a CEO’s Bad Behavior Makes the News?

WHAT CAN NONPROFIT BOARDS LEARN FROM EACH OTHER ABOUT IMPROVING GOVERNANCE?

PIONEERING WOMEN ON BOARDS:
Pathways of the First Female Directors

WHERE EXPERTS GET IT WRONG:
Independence vs. Leadership in Corporate Governance

MONITORING RISKS BEFORE THEY GO VIRAL:
Is It Time for the Board to Embrace Social Media?

SCARLET LETTER:
Are the CEOs and Directors of Failed Companies “Tainted”?

DIRECTOR NETWORKS:
Good for the Director, Good for Shareholders

LEHMAN BROTHERS:
Peeking Under the Board Façade

gsb.stanford.edu/cgri-research
ABOUT US

The Corporate Governance Research Initiative is a Stanford Graduate School of Business faculty research program that explores the practice of corporate governance in order to advance intellectual understanding of this critical area of business management. Our goal is to encourage academics and professionals to bridge the gap between theory and practice.

THE TEAM

FACULTY DIRECTOR
DAVID F. LARCKER
James Irvin Miller Professor of Accounting
Stanford Graduate School of Business
Director, Corporate Governance Research Initiative
Senior Faculty, Arthur and Toni Rembe Rock Center for Corporate Governance, Stanford University

BRIAN TAYAN, MBA ’03
Researcher, Corporate Governance Research Initiative, Stanford Graduate School of Business (MBA, 2003)
Arthur and Toni Rembe Rock Center for Corporate Governance, Stanford University

MICHELLE E. GUTMAN
Researcher, Corporate Governance Research Initiative, Stanford Graduate School of Business
Arthur and Toni Rembe Rock Center for Corporate Governance, Stanford University

CONTACT US

gsb_corpgovernance@stanford.edu

gsb.stanford.edu/cgri-research